# LINDSEY D. CAMERON

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#### **ACADEMIC APPOINTMENTS**

### Wharton School, University of Pennsylvania

Assistant Professor in the Department of Management

July 2019 -

## University of Michigan, Stephen M. Ross School of Business

Instructor, Management and Organizations Department

2015

#### **EDUCATION**

# University of Michigan, Stephen M. Ross School of Business

Expected Summer 2019

Ph.D, Business Administration (Management and Organizations)

Dissertation: The Rise of Algorithmic Work: Implications for Managerial Control and Career Pathways
Drawing on a twenty-six-month ethnography of the ridehailing service industry, the largest sector of the
on-demand economy, this dissertation examines how the shift from human to algorithmic managers effect
the nature of control and the experience of work. In Chapter 1, I begin by describing how algorithmicbased control systems differ from prior control systems and conceptualize algorithmic work - a set of jobrelated activities that are structured by algorithms. In my context, I find that algorithms manage by
structuring choice via nudges and drivers respond with a corresponding set of work tactics either
acquiescing, deviating, or exiting work altogether. While these tactics appear at odds drivers employ
tactics to build a continuous stream of work from a discontinuous set of rides enabling active navigation
of the algorithmic work environment. In Chapter 2, I draw on three-year longitudinal interviews (n=93) to
explore how drivers feel about being managed by algorithms (exploited, empowered, neutral) and how it
affects work and social class trajectories. Collectively, this work lays the foundation for algorithmic work
and extends theory on managerial control and worker autonomy.

**Committee Members:** Jerry Davis (Chair), Jane Dutton, Beth Bechky (NYU), Seth Carnahan, Tawanna Dillahunt

### Wharton School, University of Pennsylvania

Pre-doctoral Fellow (Funded Visiting Student) 2017 - 2018; Faculty Mentor: Katherine Klein

#### **George Washington University**

M.S., Engineering Management, Focus: Crisis, Emergency and Risk Management, 2009

#### **Harvard University**

S.B., Electrical Engineering and Computer Science; Minor: French, Arabic; 2005.

• Thesis: A Human-Powered Generator for Literacy Classes in West Africa

#### **PUBLICATIONS**

Cameron, L., Garrett, L.E, Spreitzer, G.M. (2019) Contingent, Contract, and Alternative Work Arrangements. *Oxford Bibliographies in Management*. Ed. Ricky Griffin. New York: Oxford University Press

Kamaswaren, V., **Cameron, L.,** Dillahunt, T. (2018) Support for Social and Cultural Capital Development in Real-time Ridesharing Services. *Computer-Human Interactions. CHI 2018: ACM Conference on Human Factors in Computing Systems.* [Acceptance Rate 25%]

Spreitzer, G.M., **Cameron, L.,** & Garrett, L.E. (2017). Alternative Work Arrangements: Two Images of the New World of Work. *Annual Review of Organizational Psychology and Organizational Behavior*, 4: 473-499.

#### MANUSCRIPTS UNDER REVIEW AND WORKING PAPERS

Hafenbrack, A.\* **Cameron, L.\*,** Spreitzer, G., Noval, L., Zhang, C. & Shaffakat, S.. "Helping Others by Being in the Present Moment: Mindfulness and Prosocial Behavior at Work" 2<sup>nd</sup> round revision requested at Organizational Behavior and Human Decision Processes \*Shared First authorship

Nurmohamed, S, McCluney, C., **Cameron, L.,** Mayer, D. "Show me the money?: The Business vs. Ethical Case for Diversity in Corporations."

**Cameron, L.** (Working Paper). "Making Out While Driving: Control, Coordination, and its Consequences for Algorithmic Labor." Target: *Administrative Science Quarterly* 

**Cameron, L.** (Working Paper). "The Sound, Smells, and Tastes that Bind Us: Materiality in the Process of Organizational Identification in Diverse Communities" Target: *Organization Science* 

#### **RESEARCH IN PROGRESS**

**Cameron, L.** (Dissertation, Writing). "Empowered and Staying or Exploited and Leaving?: How Biography and Expectations Shape Work Experiences and Pathways for Contingent Workers".

**Cameron, L.** & Meuris, J.\* (Data Collection). "Within-Person Income Precarity and Well-Being". \*Shared First Authorship.

**Cameron, L.** & Rahm, H.\* (Data Analysis). "Gamification of Ratings in On-Demand Work". \*Shared First Authorship.

Meuris, J. & Cameron, L. \* (Idea Generation) "Making Sense of Troubled Waters: Unpacking Contextual Variance in the Changing World of Work." \*Shared First Authorship.

Zhang, C., Wu, B., **Cameron, L.,** Lee, J. (Idea Generation) "Work and Time Pressure Demands in On-Demand Work: A Field Experiment."

#### **TEACHING EXPERIENCE**

### University of Pennsylvania, Wharton School

### **Teaching Assistant**

- MGMT 898: Leadership, Conflict, and Change: Lessons from Rwanda. MBA elective course.
  - Assisted class on immersion trip to Rwanda

### University of Michigan, Ross School of Business

#### Instructor

- MO 300: Organizational Behavioral Theory in Management. BBA Core Course. Fall 2015.
  - Co-designed new core class leading curriculum development on income inequality, diversity, social intrapreneurship, and engagement

### Facilitator

- Inter-group Relations Dialogues, 2016 2017
  - Led small group dialogues (10 30 students) on stereotyping, prejudice, privilege, and allyhood

### **Teaching Assistant**

- MO 705: Group Independent Study on On-Demand Economy, MBA elective course.
- MO 302: Positively Leading People and Organizations. BBA elective course.

#### **Intermittent Teaching Assistant**

- EMBA 634. Negotiations. EMBA elective course.
- MO 615. Managing Professional Relationships. MBA elective course
- MO 604. Leadership Development. Weekend MBA core class.
- STRAT 441. Business and Society. BBA elective course
  - Assisted class on immersion trip to Ghana

#### **PRESENTATIONS**

#### 2019

- Microsoft, Gig Economy Summit, Redmond, Washington (panelist)
- Data & Society, Algorithms on the Shop Floor, New York, New York
- 9th Biennial Positive Organizational Scholarship Research Conference, Ann Arbor, MI
- Northeastern University, Sharing Economy Conference, Boston, MA (panelist and paper presentation)
- Aspen Institute, Working in America, Washington, DC (panelist)

### 2018

- Stanford University, Graduate School of Business, Stanford, CA
- University of Michigan, Ross School of Business, Strategy Department, Ann Arbor, MI
- University of Delaware, Ledner College of Business, Newark, DE
- University of Pennsylvania, Wharton School, Philadelphia, PA
- Cornell University, Johnson School of Business, Ithaca, NY
- Harvard Business School, Organizational Behavior Unit, Cambridge, MA
- University of Southern California, Marshall School of Business, Los Angeles, CA
- Stanford University, School of Engineering, Stanford, CA
- University of British Columbia, Sauder School of Business, Vancouver, British Columbia, Canada
- University of Oregon, Lundquist School of Business, Eugene, OR
- Cornell University, Industrial and Labor Relations School, Ithaca, NY

- Vanderbilt University, Owens School of Business, Nashville, TN
- University of Western Ontario, Ivey School of Business, London, Ontario, Canada
- Aspen Institute, Working Towards Shared Prosperity, Ann Arbor, MI (panelist)
- People and Organizations Conference, Philadelphia, PA
- Ford Foundation, Constructing Rights for a 21st Century Workforce, New York, NY (panelist)
- University of Tennessee, Haslam School of Business, Knoxville, TN
- Academy of Management, Chicago, IL
- Harvard Law School, Clean Slate Initiative, Cambridge, MA (panelist)
- University of Pennsylvania, Wharton Center for Human Resources, Philadelphia, PA (Keynote)
- Data and Society, New York, New York (invited roundtable participant)
- Conference on Social Innovation, Ann Arbor, MI
- May Meaning Meeting, Houston, TX
- University of Michigan, Center for Positive Organizations Research Incubator, Ann Arbor, MI
- University of Pennsylvania, Wharton School, Social Impact Initiative, Philadelphia, PA

#### 2017

- University of Pennsylvania, Wharton School, Flash Talk, Philadelphia, PA
- American Sociological Association, Montreal, Quebec, Canada
- Academy of Management, Atlanta, GA
- Critical Management Studies Conference, Liverpool, UK
- 8th Biennial Positive Organizational Scholarship Research Conference, Ann Arbor, MI
- May Meeting Meaning, Boston, MA
- Harvard Gender and Leadership Conference, Cambridge, MA
- Likert Dissertation Fair, University of Michigan, Ann Arbor, MI

#### 2016

- Interdisciplinary Consortium on Organizational Studies, University of Michigan, Ann Arbor, MI
- Academy of Management, Anaheim, CA
- International Process Symposium, Corfu, Greece
- University of Michigan, Center for Positive Organizations Research Incubator, Ann Arbor, MI
- May Meaning Meeting, San Francisco, CA

#### 2015

- Academy of Management, Vancouver, BC, Canada
- International Positive Psychology World Congress. Orlando, FL.
- 7th Biennial Positive Organizational Scholarship Research Conference, Orlando, FL
- 3MT Thesis Competition, Ann Arbor, MI (Audience Choice Award)
- May Meaning Meeting, New Haven, CT
- Society for Industrial-Organization Psychology, Philadelphia, PA

#### 2014

- Academy of Management, Philadelphia, PA (*Showcase Symposium*)
- Hamtramck Historical Museum, Hamtramck, MI
- May Meaning Meeting, Minneapolis, MN
- University of Michigan Positive Research Incubator, Ann Arbor, MI

#### 2013

• International Association of Cross-Cultural Psychology, Los Angeles, CA

### 2005

Research Symposium, Harvard College, Cambridge, MA

#### **ADVISING**

### University of Michigan

- Eli Gonzalez, undergraduate, 2019
- Sean Dew, Senior undergraduate thesis advisor, 2016 2018
- Vidisha Hermani, undergraduate, 2016 2018
- Erica Johnson\*, graduate, 2015 2016. *In PhD program in Management at Case Western University*
- Katherine Johnson, undergraduate, 2015-2017
- Ines Hadziegric\*, undergraduate, 2014 2016. *In research-based master's at Columbia University*
- Wilson Jones, undergraduate, 2014 2015
- Chloe Sosenko, independent study and undergraduate thesis, 2014 2015

#### SERVICE AND PROFESSIONAL ASSOCIATIONS

#### **Ad-Hoc Reviewing**

- Industrial and Labor Relations, 2018 -
- Academy of Management Annual Meeting, 2016 -

### **Administrative Science Quarterly**

• Student Blog Interviewer, 2015 - 2019

### Ross School of Business, University of Michigan

- Connections Czar, 2018 2019
- Alumni Relationships Coordinator, 2015 2017
- Member of the Doctoral Admissions & Recruiting Committee, 2014
- AOM Reception Planning Committee, 2014
- First-Year Cohort Representative, 2013 2014

### Center for Positive Organizations, University of Michigan

- Program Coordinator, Biennial Conference of Positive Organizational Scholarships, 2016 2017, 2019
- Doctoral Student Fellow, 2016 2017
- Doctoral Student Affiliate, 2014 2019

#### Rackham Graduate School, University of Michigan

Interdisciplinary Working Group on Qualitative Methods, Co-Organizer, 2016 - 2017

#### **Professional Communities**

- Gig Economy, Steering Committee 2017 -
- Mindfulness Micro-community, Steering Community 2013 2016

#### **Public Service**

• Expert Testimony - Transportation Hearings, Pennsylvania State Senate policy sub-committee, 2019

<sup>\*</sup>Indicates pursuing graduate-level research

#### **Professional Associations**

- Academy of Management 2011– Present
- European Group of Organizational Studies, 2015 -
- American Sociological Association, 2017 -
- Society of Industrial-Organizational Psychology, 2015
- International Positive Psychology Association, 2015
- PhD Project, Management Doctoral Students Association 2011 Present
  - o Sessions Committee, 2016 2017

#### RESEARCH GRANTS

Mack Institute Research Fellowship, University of Pennsylvania. *Algorithmic Management and Financial Well-Being in the On-Demand Economy*, \$9500, 2019

Undergraduate Research Opportunity Program, University of Michigan. *Precarious work in the Gig Economy*, \$500 - \$1100 (2016, 2017, 2019)

Ross Doctoral Research Grant, University of Michigan. *Precarious Work in the Gig Economy*, \$4000 (2017)

Rackham Doctoral Research Grant, University of Michigan. *Precarious Work in the Gig Economy*, \$3000 (2017)

Rackham Doctoral Research Grant, University of Michigan *The ties that bind us: A process approach to understanding attachment within diverse communities*, \$1500 (2015)

Undergraduate Research Opportunity Program, University of Michigan. *The ties that bind us: A process approach to understanding attachment within diverse communities*, \$1100 (2014)

Center for Social Impact, Nonprofit Management Center, University of Michigan. *Ethnic Entrepreneurship and Identity*, \$3750 (2014)

Harvard University undergraduate research grant for senior thesis, A Human Powered Generator for West African Literacy Classes; \$7500 (2004)

Harvard University undergraduate research grant, *Designing Osmosis Systems for Desert Areas*, \$1250 (2003)

Smithsonian Institute, I.I. Rabi and Norman Ramsey: Using Electrons to Measure Magnetic Moments, \$4500 (2001)

University of North Texas undergraduate research grant; *Electromagnetic Properties and Beta Transitions of Polymer Hybrids*. \$2750 (2000)

#### AWARDS AND HONORS

OMT Above and Beyond the Call of Duty Reviewer Award, 2019 Center for Advanced Studies of the Behavioral Sciences Summer Institute, Stanford University, 2019 Ruth and Gilbert Whitaker Doctoral Fellowship, 2018 - 2019 OB Doctoral Student Consortium, 2018 Pre-Doctoral Fellow, Wharton School, University of Pennsylvania, 2017 -2018

Bouchet Honor Society, 2017

Ross Research Grant, 2017

Ruth and Gilbert Whitaker Doctoral Fellowship, 2016 - 2017

Medici Summer Institute, MIT-HEC Paris-Bologna Business School, 2016

GEBA Scholarship, 2016, 2017

GDO Doctoral Student Consortium, 2016

Rackham Three-Minute Thesis Competition, Audience Choice Award, 2015

Rackham Research Grant, 2015, 2017

Arts and Citizenship Fellowship (now Mellon Public Humanities Fellowship), University of Michigan, 2014

Rackham Conference Travel Grant, 2014, 2015, 2016, 2017, 2018

Rackham Merit Fellowship, University of Michigan, 2013 - 2019

Rackham Doctoral Fellowship, 2013-2019

Ross Regent Fellow, University of Michigan, 2013 - 2014

Rotary Ambassadorial Scholar, 2005 - 2006

Kappa Kappa Gamma Foundation, 2005

John Harvard Scholarship, 2002 – 2005

Coca-Cola National Scholar, 2001 – 2005

Stokes Scholar (formerly Undergraduate Training Program at the National Security Agency), 2001 – 2005

National Achievement Scholar, 2001 – 2005

Better World Foundation, 2001 – 2005

Society of Women Engineers, 2001 – 2005

Association of Women in Science, 2001 - 2005

Boy Scouts of America, Young American of the Year, 2002

Society of Telecommunications Engineers, 2001

Society of Plastic Engineers, 2001

USA Today All-Academic Team, First Team, 2001

Siemens-Westinghouse (formerly Intel), Honorable Mention, 2001

Bill Gates Millennium Scholar, 2000

### **OTHER EDUCATION**

### **Maryland University of Integrative Health** (formerly Tai Sophia Institute)

Post-Baccalaureate Certificate, Transformative Leadership, 2012

### **American University in Cairo**

Intensive Arabic Study and Middle Eastern Political Science; Rotary Ambassadorial Scholar; 2006

### Texas Academy of Math and Science at the University of North Texas

Completed last two years of high school and first two years of college simultaneously, 1999 -2001

#### OTHER RESEARCH EXPERIENCE

### University of Maryland - College Park, Maryland

Research assistant for Michele Gelfand on Arab culture and negotiations, 2012-2013

#### **University of North Texas - Denton, Texas**

Research assistant for Witold Brostow on polymer composition and stress fractures, 2000 – 2001

### National Security Agency & Central Intelligence Agency

2001 - 2013

- Liaison Representative and Counter-terrorism Intelligence Analyst
  - Only technical analyst in war zone providing CNO support of counter-terrorism team. As first permanent, in-country representative led cross-cultural, inter-agency teaming efforts resulting in dozens of successful operations. Briefed highest levels of US government including Commanding General of Multi-National Forces Iraq and US Ambassador. Wrote over 120 reports that were briefed to the highest levels including the White House and US Ambassador.
  - Operational usage of French and Arabic; completed over 300 hours of advanced language training. Designed and taught three multi-lingual analytical courses. Received six (6) exceptional performance awards and four (4) cash awards.
- Team Lead and Network Analyst
  - Researched and executed dozens of computer network operations (CNO); led team. Extensive experience analyzing Windows, UNIX, routers, and firewalls machines.
  - Conducted technical all-source research on specific telecommunications system, wireless networks and technical lead on specific wireless technology. Learned and taught largescale proprietary software tools for data management and data analysis.

Faith-based community service abroad (West Africa & Southeastern Europe)

2005 - 2006

#### LANGUAGE, COMPUTER, AND OTHER SKILLS

Foreign Languages: French (advanced), Arabic (intermediate),

Programming Languages: C, JAVA, Lisp, Perl, Visual Basic, VHDL, SPICE

Software: Microsoft suite, UNIX/LINUX, SPSS

Additional Interests: Non-Dualism awareness (both practitioner and instructor), Meditation & Yoga Philosophy (Bhakti & Tantra traditions), Acrobatics (2nd in state, 2015), Blues/Fusion Dance, Islamic calligraphy and art, Travel (40+ countries, 25+ states)

US Citizen