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EDUCATION

University of Rochester, William E. Simon Graduate School of Business

Ph.D., Accounting, 1998.

M.S., Business Administration, Concentration in Applied Economics, 1996.

Northeastern University

Masters in Business Administration, 1993.

Clarkson University

B.S., Engineering and Management, 1989.

ACADEMIC APPOINTMENTS

The Wharton School of Business, University of Pennsylvania, 1997-Present

Yageo Professor of Accounting, 2010-Present Associate Professor of Accounting, 2004-2010 Assistant Professor of Accounting, 1997-2004

PROFESSIONAL SERVICE

Editor, Journal of Accounting & Economics, 2012-Present

PUBLICATIONS

Refereed papers

"Busy Directors and Shareholder Satisfaction," with Kevin Chen, *Journal of Financial and Quantitative Analysis* 55 (2020): 2181-2210.

"The Role of Executive Cash Bonuses in Providing Individual and Team Incentives," with John Kepler and David Tsui, *Journal of Financial Economics* 133, (2019): 441-471.

"Tax Aggressiveness and Corporate Transparency," with Karthik Balakrishnan and Jennifer Blouin, *The Accounting Review* 94 (2019): 45-69.

"Conservative Disclosure," with Ro Verrecchia, *Journal of Financial Reporting* 3, (2018): 73-91.

- "Guiding Through the Fog: Financial Statement Complexity and Voluntary Disclosure," with Delphine Samuels and Daniel Taylor, *Journal of Accounting & Economics* 62, (2016): 234-269.
- "Do Independent Directors Cause Improvements in Firm Transparency?," with Christopher Armstrong and John Core, *Journal of Financial Economics* 113, (2014): 383-403.
- "Are US CEOs Paid More Than UK CEOs? Inferences From Risk-Adjusted Pay?," with John Core and Martin Conyon, *Review of Financial Studies* 24, (2011): 402-438.
- "Properties of Implied Cost of Capital Using Analysts' Forecasts," with S.P. Kothari and Susan Shu, *Australian Journal of Management* 36, (2011): 125-149.

Best Paper Award – Australian Journal of Management Article of the Year, 2011

- "Have the tax benefits of debt been overestimated?," with Jennifer Blouin and John Core, *Journal of Financial Economics* 98, (2010): 195-213.
- "The Role of the Business Press as an Information Intermediary," with Brian Bushee, John Core, and Sophia Hamm, *Journal of Accounting Research* 48, (2010): 1-19.
- "The Power of the Pen and Executive Compensation," with John Core and David Larcker, *Journal of Financial Economics* 88, (2008): 1-25.
- "Is Accruals Quality a Priced Risk Factor?," with John Core and Rodrigo Verdi, *Journal of Accounting & Economics* 46, (2008): 2-22.
- "Agency Problems of Excess Endowment Holdings in Not-For-Profit Firms," with John Core and Rodrigo Verdi, *Journal of Accounting & Economics* 41, (2006): 307-333.
- "Does Weak Governance Cause Weak Stock Returns? An Examination of Firm Operating Performance and Investors' Expectations," with John Core and Tjomme Rusticus, *Journal of Finance* 56, (2006): 655-687.
- "Stock Market Anomalies: What Can We Learn from Repurchases and Insider Trading?," with John Core, Scott Richardson and Rodrigo Verdi, *Review of Accounting Studies* 11 (2006): 49-70.
- "Price versus Non-Price Performance Measures in Optimal CEO Compensation Contracts," with John Core and Ro Verrecchia, *The Accounting Review* 78, (2003): 957-981.
- "Market Valuations in the New Economy: An Investigation of What Has Changed," with John Core and Andy Van Buskirk, *Journal of Accounting & Economics* 34, (2003): 43-67. Best Paper Award second prize, *Journal of Accounting & Economics Conference*, 2001.

"How Much Do Firms Hedge with Derivatives?," with S.P. Kothari, *Journal of Financial Economics* 70, (2003): 423-461.

"The Economic Dilution of Employee Stock Options: Diluted EPS for Valuation and Financial Reporting," with John Core and S.P. Kothari, *The Accounting Review* 77, (2002): 627-652.

Best Paper Award – *The Accounting Review* Article of the Year 2002, selected by the Financial Executive Research Foundation.

"Estimating the Value of Employee Stock Option Portfolios and Their Sensitivities to Price and Volatility," with John Core, *Journal of Accounting Research* 40, (2002): 613-630.

"Stock Option Plans for Non-Executive Employees," with John Core, *Journal of Financial Economics* 61, (2001): 253-287.

All Star Paper Award, Journal of Financial Economics, 2005.

"The Usefulness of Long-Term Accruals," with Baljit K. Sidhu, Abacus 37, (2001) 110-131.

"The Cash-Flow Permanence and Information Content of Dividend Increases vs. Repurchases," with Jarrad Harford, *Journal of Financial Economics* 57, (2000): 385-415.

"The Use of Equity Grants to Manage Optimal Equity Incentive Levels," with John Core, *Journal of Accounting & Economics* 28, (1999): 151-184.

"The Sensitivity of CEO Wealth to Equity Risk: An Analysis of the Magnitude and Determinants," *Journal of Financial Economics* 53, (1999): 43-78.

"The Impact of Derivatives on Firm Risk: An Empirical Examination of New Derivatives Users," *Journal of Accounting & Economics* 26, (1999): 319-351.

"A Market-Based Evaluation of Discretionary-Accruals Models," with S.P. Kothari and Ross L. Watts, *Journal of Accounting Research* 34, Supplement (1996): 83-105.

Invited papers

"Identification and generalizability in accounting research: A discussion of Christensen, Floyd, Liu, and Maffett (2017)," with Stephen Glaeser, *Journal of Accounting & Economics* 64, (2017): 305-312.

"The Role of Financial Reporting and Transparency in Corporate Governance," with Christopher Armstrong, Hamid Mehran, and Joseph Weber, *Economic Policy Review* 22 No.1, (2016): 107-128.

"The Role of Information and Financial Reporting in Corporate Governance and Debt Contracting," with Christopher Armstrong and Joseph Weber, *Journal of Accounting & Economics* 50, (2010): 179-234.

- "Is There a Case for Regulating Executive Pay in the Financial Services Industry?," with John Core, in *After the Crash: The Future of Finance: Chapter 5*, published by Brookings Institution Press (2010): 115-140.
- "Is CEO Pay Too High and Are Incentives Too Low: A Wealth-Based Contracting Framework," with John Core, *Academy of Management Perspectives* 24 (Feb. 2010): 5-19.
- "Discussion of Ramanna and Roychodhury (2010): Elections and Discretionary Accruals: Evidence from 2004," *Journal of Accounting Research* 48, (2010): 477-487.
- "Conservative Financial Reporting, Debt Covenants, and the Agency Costs of Debt," *Journal of Accounting & Economics* 45 (2008): 175-180.
- "Discussion of Accounting Discretion, Corporate Governance, and Firm Performance," *Contemporary Accounting Research* 25 (Summer 2008): 407-413.
- "Discussion of an Economic Framework for Conservative Accounting and Bushman and Piotroski," with Ro Verrecchia, *Journal of Accounting & Economics* 42, (2006): 149-165.
- "Discussion of Ball and Shivakumar: The Role of Accruals in Asymmetrically Timely Gain and Loss Recognition," *Journal of Accounting Research* 44, (2006): 243-255.
- "Is U.S. CEO Compensation Broken," with John Core and Randall Thomas, *Journal of Applied Corporate Finance* 17 No. 4, (2005): 97-104.
- "Accounting for Employee Stock Options," with S.P. Kothari and Richard Sloan, *American Economic Review* 93 No. 2, (2003): 405-409.
- "Executive Equity Compensation and Incentives: A Survey", with John Core and David Larcker. *Economic Policy Review* 9, (2003): 27-50.
- "Discussion of: Real Investment Implications of Employee Stock Option Exercises," *Journal of Accounting Research* 40, (2002): 395-406.
- "Discussion of Value Investing: The Use of Historical Financial Statement Information to Separate Winners from Losers," *Journal of Accounting Research* 38, Supplement (2000): 43-51.

Other articles

"Is U.S. CEO Compensation Inefficient Pay without Performance? A review of *Pay without Performance: The Unfulfilled Promise of Executive Compensation*, by Lucian Bebchuk and Jesse Fried," with John Core and Randall Thomas, *Michigan Law Review* 103, No. 6 (2005): 1142-1185.

"Equity Incentives," with John Core and David Larcker, in *Top Pay and Performance: International and Strategic Approach: Chapter 8*, published by Elsevier Butterworth-Heinemann (2005): 157-172.

WORKING PAPERS

"Determinants of Insider Trading Windows" with Shawn Kim and David Tsui

"Relative Performance Evaluation and the Peer Group Opportunity Set" with Matthew Bloomfield and Oscar Timmermans

"Contextual Corporate Governance" with Kevin Chen and John Core

"Multidimensional Corporate Governance" with Kevin Chen and Richard Lambert

"Why Do CEOs Hold Equity?," with Chris Armstrong and John Core.

"When are Executive Compensation and Incentives Appropriately Measured by Their Market Values?," with John Core.

"The Other Side of the Trade-Off: The Impact of Risk on Executive Compensation: A Revised Comment," with John Core.

INVITED UNIVERSITY PRESENTATIONS

Georgetown University, 2023

Boston College, 2013, 2021

Chinese University of Hong Kong, 2021

University of Utah, 2005, 2021

University of California at Berkeley, 2021

University of Texas at Dallas, 2008, 2021

Stanford University, 2005, 2006, 2014, & 2020

Rice University, 2020

University of Miami, 2020

University of Frankfurt, 2019, 2018 (Metzler Bank Visiting Professor)

Tulane University, 2018

University of Melbourne, 2018

University of Sydney, 2018

Michigan State University, 2017

Southern Methodist University, 2008 & 2016

University of Chicago, 2000, 2006, 2016

Cornell University, 2002, 2016

University of Southern California, 2002 & 2015

University of Zurich, 2015

Bocconi University, 2014

Columbia University, 1999, 2014

Singapore Management University, 2014

University of Washington, 2000 & 2013

Ohio State University, 2004 & 2013

University of Missouri, 2013

Massachusetts Institute of Technology, 1999, 2001, & 2012

Northwestern University, 2000 & 2012

Tilburg University, 2011

University of Auckland, 2010

University of Melbourne, 2010

Australian National University, 2010

University of New South Wales, 2010

University of Queensland, 2010

University of Western Australia, 2010

Vanderbilt University, 2009

Dartmouth College, 2009

University of Toronto, 2008

Erasmus School of Economics, Rotterdam, 2008

University of Amsterdam, 2008

Drexel University, 2007

Penn State University, 2006

Washington University, 2006

Baruch College, 1997 & 2005

Rutgers University, 2005

George Washington University, 2005

Arizona State University, 2004

University of Maryland, 2004

University of Technology, Sydney, 2004

University of Delaware, 2004

University of Oregon, 1999 & 2003

University of Rochester, 1999 & 2003

Cranfield School of Management, 2002

Syracuse University, 2002

University of Illinois, 2002

Rutgers University, 2001

University of Arizona, 2000

Northeastern University, 1999

University of British Columbia, 1999

University of Chicago, Economics and Law Workshop, 1997

INVITED ADDRESSES, LECTURES, PAPER DISCUSSIONS AND PANEL SESSIONS

2022 International Consortium for Values-Based Governance Conference - Plenary Speaker

2022 Drexel Annual Corporate Governance Conference (Best Discussant Award)

2021 Society for Financial Studies Cavalcade

2020 Financial, Organizations and Markets Conference

2019 American University in Cairo, Distinguished Visiting Researcher Address

- 2019 Emerging Technologies Conference at USC Keynote Address
- 2018 HKUST Accounting Research Symposium Keynote Address
- 2018 Metzler Bank Visiting Professor Lecture
- 2017 FARS Doctoral Consortium (Talk on "How to Become an Accounting Scholar")
- 2016 Journal of Accounting and Economics Conference
- 2015 Directors Roundtable Morgan, Lewis & Bockius, LLP
- 2015 Drexel Conference on Corporate Governance
- 2015 FARS Midyear Meeting, Panel Discussion on Executive Compensation
- 2014 Bar Ilan University, Ackerman Conference on Corporate Governance
- 2014 Singapore Management University, Public Lecture
- 2014 Utah Winter Financial Accounting Conference
- 2014 Arizona State University Sonoran Winter Finance Conference
- 2013 European Accounting Association Annual Congress: Symposium on the Regulation and

Disclosure of Executive Compensation

- 2012 Financial Economics & Accounting Conference at USC Keynote Address
- 2012 Colorado Summer Accounting Research Conference
- 2011 Vanderbilt Law and Business Annual Conference
- 2011 Conference on Governance and Risk Management, Federal Reserve Bank of New York
- 2010 Conference on Governance, Executive Compensation and Excessive Risk in the Financial Services Industry, Columbia Business School
- 2009 LeBow College of Business, Annual Corporate Governance Conference
- 2008 IIEF, Global Shareholder Activism Conference
- 2008 Institute of Corporate Directors: Governance and Financial Markets Conference
- 2007 Journal of Accounting and Economics Conference
- 2007 Wharton Economic Summit: "Current Controversies in Executive Compensation"
- 2007 Wharton Joint Finance/Law Seminar Series
- 2006 Journal of Accounting and Economics Conference
- 2006 Financial Research Association Conference
- 2006 Contemporary Accounting Research Conference
- 2006 Washington University Corporate Finance Conference
- 2005 Utah Winter Financial Accounting Conference
- 2004 Journal of Accounting and Economics Conference
- 2004 Financial Management Association Annual Meeting
- 2004 National Bureau of Economic Research, Corporate Finance Conference
- 2004 Western Finance Association Annual Meeting
- 2004 University of Delaware, Corporate Governance Center, Executive Compensation Panel
- 2004 Vanderbilt Law and Business Conference
- 2003 American Accounting Association Annual Meeting
- 2003 Western Finance Association Annual Meeting
- 2003 Conference on Financial Economics and Accounting, Indiana University
- 2003 Featured presenter at "Accounting for Stock Options" Conference, Temple University
- 2001 European Finance Association Annual Meeting
- 2001 American Accounting Association Annual Meeting
- 2000 European Finance Association Annual Meeting

INVITED CONFERENCE PAPER PRESENTATIONS

- 2020 Drexel Conference on Corporate Governance
- 2016 Yale Fall Research Conference
- 2016 University of Minnesota Empirical Research Conference
- 2015 Journal of Accounting & Economics Conference
- 2015 Colorado Summer Accounting Research Conference
- 2014 Bar Ilan University, Ackerman Conference on Corporate Governance
- 2013 London Business School Accounting Symposium
- 2010 Federal Reserve Bank Conference on Bank Structure and Competition
- 2009 Journal of Accounting & Economics Conference
- 2009 Brookings Tokyo Club Wharton, Future of Financial Services Industry Conference
- 2008 Financial Research Association Conference
- 2006 University of Minnesota Empirical Research Conference
- 2006, 2005, 2004, 2003, 2001, 2000, 1999, 1996 American Accounting Association meetings
 - 2006 Utah Winter Financial Accounting Conference
 - 2005 NYU Summer Camp
 - 2004 Governance in Not-For-Profit Organizations Conference, Federal Reserve Bank of NY
 - 2004 National Bureau of Economic Research Corporate Governance Conference
 - 2004 Financial Management Association Annual Meeting
 - 2004 European Accounting Association Annual Congress
 - 2003 American Economic Association Annual Meeting.
 - 2002, 2000 American Finance Association Annual Meeting.
 - 2002 Business Management and Assurance Services Conference.
 - 2001 European Finance Association meetings.
 - 2001 Journal of Accounting & Economics Conference.
 - 2001, 2000 European Finance Association Annual Meeting.
 - 2000 Harvard University Financial Decisions and Control Workshop.
 - 2000 AAA-BAA Globalization conference.
 - 2000 UNC/Duke Fall Camp.
 - 1998 Journal of Accounting & Economics Conference.
 - 1998 Western Finance Association Annual Meeting.
 - 1998 Australian Graduate School of Management Summer Conference.

DOCTORAL PROGRAM RESEARCH COURSES AND LECTURES

American University in Cairo, Masters Class, 2019

University of Melbourne, Masters Class, 2018

University of Frankfurt (Germany), 2018, Metzler Bank Visiting Professor

Outstanding Teaching Award – Graduate School of Economics, Finance and

Management

University of Zurich (Switzerland), 2015

London Business School (UK), 2011

Tilburg University (Netherlands), 2011

University of Utah, 2011

Australian National University (Australia), 2010 University of New South Wales (Australia), 2010 University of Technology Sydney (Australia), 2004 Cranfield School of Management (UK), 2002 Massachusetts Institute of Technology, 2001 University of Pennsylvania, 1999-2022

HONORS AND AWARDS

Best Discussant Award – Drexel Annual Corporate Governance Conference, 2022

Wharton Teaching Excellence Award, 2018, 2019, 2020, 2021, 2022

Wharton MBA Core Curriculum Teaching Award, 2015, 2016, 2017.

Best Paper Award – Australian Journal of Management, 2011.

Best Paper Award – *The Accounting Review* Article of the Year 2002.

Wharton Undergraduate Excellence in Teaching Award, 2002.

Best Paper Award – second prize, Journal of Accounting & Economics Conference, 2001.

American Compensation Association Research Grant, 1997-98.

Deloitte & Touche Doctoral Fellow, 1997.

PROFESSIONAL SERVICE

Academic Journal Service:

Journal of Accounting & Economics, Editor, 2012-present, Associate Editor, 2003-2011 Australian Journal of Management, Editorial Board, 2011-present Journal of Accounting Research, Editorial Board, 2001-2011 Accounting Review, Editorial and Advisory Board, 1999-2007 Journal of Derivatives Accounting, Associate Editor, 2004-2005

Service:

Univ of Colorado Summer Accounting Conference, Program Committee, 2013-present Univ of Utah Winter Accounting Conference, Program Committee, 2012-present Financial Research Association Conference, Program Committee, 2005-present AAA New Faculty Consortium, Group Leader, 2005 & 2006 Financial Management Association Annual Meeting, Program Committee, 2004 Financial Executives Research Foundation, Academic Advisory Council, 2003 Western Finance Association Annual Meeting, Program Committee, 2003 AAA/FASB Financial Reporting Issues Conference, Program Committee, 2002.

Ad hoc reviewer for:

Accounting Horizons; American Accounting Association Annual and Mid-year Meetings; Financial Management; Journal of Accounting, Auditing and Finance; Journal of Accounting and Public Policy; Journal of Business; Journal of Business Finance and Accounting; Journal of Contemporary Accounting Research; Journal of Corporate Finance; Journal of Economics and Business; Journal of Finance; Journal of Financial Intermediation; Journal of Financial and Quantitative Analysis; Journal of Futures Markets; Journal of International Financial

Management & Accounting; Journal of Law and Economics; Journal of Management Accounting Research; Journal of Political Economy; Management Science; MIT Sloan Management Review; Review of Accounting Studies; Review of Corporate Finance Studies; Review of Financial Studies; The Financial Review; The International Journal of Accounting

UNIVERSITY SERVICE

Accounting PhD Coordinator: 2011-2023.

Dissertation committee: Shawn Kim, 2023; Kevin Chen (chair), 2022; Tanya Paul, 2021; Chongho Kim, 2020; Stephen Glaeser, 2018; Jessica Kim-Gina, 2018; Delphine Samuels, 2017 (co-chair); Jason Xiao, 2016 (chair); Jacky Chau, 2016; David Tsui, 2015 (chair); Terrence Blackburne, 2014 (co-chair); Sophia Hamm, 2010 (chair); Tjomme Rusticus, 2006; Andrew Van Buskirk, 2005; Ying Li (MIT), 2002.

Summer paper advisor: Shawn Kim, 2019-2020; Kevin Chen, 2019; Stephen Glaeser, 2015; Delphine Samuels, 2015; Michael Carniol, 2014; Jessica Kim, 2013, 2014; Jason Xiao, 2012, 2013; Jacky Chau, 2012, 2013; David Tsui, 2012; Terrence Blackburne, 2010, 2011; Michael Willis, 2009; Jeffrey Ng, 2005; Zili Zhuang, 2004; Rodrigo Verdi, 2003; Gus De Franco, 2000.

Wharton Doctoral Executive Committee, 2011-present.

Wharton Personnel Committee, 2015-2017 (Chair, 2016-2017).

Wharton Undergraduate Curriculum Committee, 1997-1998, 2000-2003, 2005-2008.

Beta Alpha Psi Accounting Awards Committee, 1998-2001.

Wharton Technology Committee, 1998-2000.

Penn Reading Project, Summer 2000, 2002.

Wharton Undergraduate Executive Committee, 2001-2002.

Contributor: Knowledge@Wharton, Knowledge@Wharton High School, *Wharton Magazine*.

Wharton Graduate Division Core Faculty Advisory Committee, 2003-2006.

Wharton Executive Education: Pension Accounting (2004-2005), Deferred Compensation & Benefits (2005)

WRDS Advisory Committee, 2005-2019.

Quinquennial Review Committees: Risk Management and Decision Processes Center, 2005; Human Resources Center, 2009; Operations and Information Mgmt. Department, 2010; Zell-Lurie Real Estate Center, 2012; Leadership Center, 2020.

Wharton Connect: On Campus Program: Alumni presentation, Fall 2007.

Wharton Women in Business Conference, Panel Moderator, Fall 2008.

Wharton New Faculty Orientation: Research Panel, Fall 2008 and Fall 2011.

Wharton MBA and Undergraduate Curriculum Committee, 2008-2010.

Dean's Advisory Council, 2009-2010.

OTHER PROFESSIONAL EXPERIENCE

Consulting Practice, 2001-Present

Expert testimony on executive compensation and incentives, stock options, insider trading, corporate governance, valuation, and general analysis of finance and accounting issues.

Northeastern University, 1992-1993

Program Manager, High Technology MBA.

Raytheon Company, 1989-1991

Procurement Management Program, Electronics Group.