## ANOOP R. MENON

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#### ACADEMIC APPOINTMENT

2013 – Present The Wharton School, University of Pennsylvania

**Assistant Professor** 

#### **EDUCATION**

2013 Harvard Business School

Doctor of Business Administration in Strategy

Committee: Giovanni Gavetti (co-chair), Dennis Yao (co-chair), Juan Alcacer, Andrei

Shleifer

Dissertation: "Essays on Cognition in Strategy"

2007 Amherst College

Bachelor of Arts in Economics and Psychology, magna cum laude, Phi Beta Kappa

#### RESEARCH AND TEACHING INTERESTS

**Research**: Strategic decision making, cognition, machine learning, game theory, innovation, strategic

change

**Teaching**: Core strategy, strategic decision making, behavioral strategy, competitive strategy, strategic

change and innovation

## **PUBLICATIONS**

# A. Published and Forthcoming

- Menon, Anoop R. 2015. "Managerial Overoptimism in Strategy Formulation: An Associative Explanation." Advances in Strategic Management, 32: 327-350.
- Martignoni, Dirk, Anoop R. Menon, and Nicolaj Siggelkow. 2016. "Consequences of Misspecified Mental Models: Contrasting Effects and the Role of Cognitive Fit." Strategic Management Journal,

37(13): 2545-2568.

- Gavetti, Giovanni, and Anoop R. Menon. 2016 "Evolution Cum Agency: Toward a Model of Strategic Foresight." *Strategy Science*, 1(3): 207-233.
- Menon, Anoop R., and Dennis A. Yao. 2017. "Elevating Repositioning Costs: Strategy Dynamics and Competitive Interactions." *Strategic Management Journal*, 38(10): 1953-1963. (Lead article)
- Hernandez, Exequiel, and Anoop R. Menon. 2018. "Acquisitions, Node Collapse, and Network Revolution." *Management Science*, 64(4): 1652-1671. *Finalist for the Best Conference Paper Award at the 2015 SMS Annual Conference*.
- Menon, Anoop R. 2018. "Bringing Cognition into Strategic Interactions: Strategic Mental Models and Open Questions." *Strategic Management Journal*, 39(1): 168-192.

### **B.** Papers Under Review

- Chai, Sen, and Anoop R. Menon. 2017. "Breakthrough Recognition: Competing for Attention" *Revise and Resubmit at Research Policy*.
- Menon, Anoop R. 2017. "Cognitive Roots of Competitive Advantage." *Revise and Resubmit at the Strategic Management Journal*.
- Menon, Anoop R., and Dennis A. Yao. 2017. "Rationalizing Outcomes: Mental-Model-Guided Learning in Competitive Markets." *Revise and Resubmit at Organization Science*.
- Hernandez, Exequiel, and Anoop R. Menon. 2018. "Strategic Network Change." *Revise and Resubmit at Academy of Management Review*.
- Menon, Anoop R., Clarence Lee, and Haris Tabakovic. 2018. "Using Machine Learning to Predict High-Impact General Technologies."
- Menon, Anoop R., Gideon Nave, and Sudeep Bhatia. 2018. "Emotional Expressions Predict Risky Decisions by S&P 500 Executives."
- Albert, Daniel, and Anoop R. Menon. 2018. "Discounting the Future: Short-termism as a long-term strategy?"

### C. Working Papers

- Menon, Anoop R. 2014. "The Emotional Impact of Prior Performance on Strategic Choice."
- Huang, Laura, Anoop R. Menon, and Tiona Zuzul. 2017. "Watershed Moments, Cognitive Discontinuities, and Entrepreneurial Entry: The Case of New Space."

- Martignoni, Dirk, Anoop R. Menon, and Nicolaj Siggelkow. 2018. "The Power of (Initially) Simple Mental Models."
- Menon, Anoop R., Jaeho Choi, and Haris Tabakovic. 2018. "What You Say Your Strategy Is and Why It Matters: Natural Language Processing of Unstructured Text."

## **D.** Book Chapters

 Menon, Anoop R., and Dennis A. Yao. 2014. "Product Market Strategy." In the Palgrave Encyclopedia of Strategic Management, edited by David Teece and Mie Augier.

# **E.** Course Development Materials

• Gavetti, Giovanni M., Anoop R. Menon, and Katherine Dowd. "Charlie Merrill and the Financial Supermarket Strategy." Harvard Business School Case (2011) 711-518.

### **WORK IN PROGRESS**

• Chai, Sen, and Anoop R. Menon. "A Study on the Sources of Commercializable Creativity."

### **AWARDS**

| 2017 | Best Reviewer Award, Behavioral Strategy IG Track, Strategic Management Society Annual Conference   |
|------|---|
| 2014 | Finalist for the Helen Kardon Moss Anvil Teaching Award, Wharton  |
| 2012 | Wyss Award for Excellence in Doctoral Research, Harvard Business School   |
| 2009 | Grade of "Excellent" on the Harvard Business School Doctoral Qualifying Examination; Fields: Strategy, Cognitive Foundations, Corporate Finance |
| 2008 | High Pass on the Harvard Business School Doctoral General Examination   |
| 2007 | Addison Brown Scholarship (highest academic standing in graduating class at graduation), Amherst College  |
| 2007 | James R. Nelson Memorial Award for Economics, Amherst College   |
| 2006 | Phi Beta Kappa membership in junior year (the top 1% of the class), Amherst College   |
| 2006 | Economics Department Junior Class Prize, Amherst College  |

# **FELLOWSHIPS**

| 2016      | Mack Institute Research Fellowship, The Wharton School:<br>Applying Deep Learning Techniques to Innovation and Firm Performance                      |
|-----------|--|
| 2014      | Mack Institute Research Fellowship, The Wharton School:<br>Exploring the Radical Shift in Mental Models in the Aerospace Industry (with Laura Huang) |
| 2014      | Mack Institute Research Fellowship, The Wharton School:<br>A Study on the Sources of Commercializable Creativity (with Sen Chai)                     |
| 2007-2013 | Harvard Business School Doctoral Fellowship  |
| 2008      | Roswell Dwight Hitchcock Memorial Fellowship for research in Strategy  |
| 2007      | C. Scott Porter Memorial Fellowship for research in Economic Analysis  |
| 2006      | Junior Year Economics Research Fellowship, Amherst College   |

# INVITED CONFERENCES, CONSORTIA AND SEMINARS

| 2017, 2018 | Austin Technology and Entrepreneurship Conference, University of Texas at Austin, USA   |
|------------|---|
| 2017       | Family Weekend Speaker, Economics Department, Amherst College, Amherst, USA   |
| 2017       | Panel on Machine Learning in Strategy Research, Strategic Management Society<br>Annual Conference, Houston USA                              |
| 2017       | Panel on Long-Term Orientation in Organizations, Strategic Management Society Annual Conference, Houston USA                                |
| 2017       | College of Organization Science INFORMS Conference, Houston, USA  |
| 2017       | Management and Organization Research Seminar, Institute of Management (IMA) of the Universita' della Svizzera Italiana, Lugano, Switzerland |
| 2017       | Seminar in the Department of Business Administration – International Management, University of Zurich, Zurich, Switzerland                  |
| 2016       | Seminar in the Management Department, ESSEC Business School, Paris, France  |

| 2016             | Symposia and paper presentation sessions, Academy of Management Annual Meeting, Anaheim, USA  |
|------------------|---|
| 2014, 2015, 2016 | Tuck Junior Faculty Summer Camp, Tuck School of Business, Dartmouth College, Hanover, USA   |
| 2016             | Organization Science Winter Conference, Park City, Utah, USA  |
| 2015             | Competitive Strategy Interest Group Junior Faculty and Paper Development<br>Workshop, Strategic Management Society Annual Conference, Denver, USA   |
| 2015             | Paper presentation session, Strategic Management Society Annual Conference, Denver, USA   |
| 2015             | Conference on Behavioral Strategy, Leonard N. Stern School of Business, New York University, New York City, USA   |
| 2015             | Business Policy and Strategy Junior Faculty Consortium, Academy of Management Annual Conference, Vancouver, Canada  |
| 2015             | Practice and Research in Strategic Management (PRISM) Conference, New York City, USA  |
| 2014             | Duke Strategy Conference, Fuqua School of Business, Duke University, Durham, USA  |
| 2014             | Academy of Management (AOM): Distinguished Speaker at Professional Development Workshop (PDW) Panel "The Power of Words: Media Content Analysis in Management Research", Philadelphia, USA. |
| 2013             | Center for Research in Economics and Strategy (CRES) Conference on<br>Foundations of Business Strategy, Olin Business School, Washington University<br>in St. Louis, USA                    |
| 2012             | Academy of Management (AOM) Business Policy and Strategy (BPS) Dissertation Consortium, Boston, USA   |
| 2012             | Mack Center Emerging Scholars Workshop: Evolutionary Perspectives on<br>Strategic Management, The Wharton School, Philadelphia, USA   |
| 2011             | Consortium for Competitiveness and Cooperation (CCC) Colloquium for Doctoral Student Research, MIT Sloan School of Management, Boston, USA  |
| 2010             | Strategic Management Society Doctoral Consortium, Rome, Italy   |

## TEACHING EXPERIENCE

| 2014, 2015, 2016, 2018 | The Wharton School<br>MGMT 701: Strategy and Competitive Advantage  |
|------------------------|---|
| 2015, 2016, 2018       | The Wharton School<br>MGMT 223: Business Strategy and Policy  |
| 2015-2016              | The Wharton School<br>MGMT 656: Global Immersion Program (India) – Faculty Director                         |
| 2014 - 2017            | The Wharton School MGMT 970: Session on computational text processing                                       |
| 2015, 2016             | The Wharton School<br>Faculty Advisor for Wharton Research Scholars Program Project                         |
| 2014, 2016             | The Wharton School Faculty Supervisor for Independent Study/Advanced Study Projects                         |
| 2012                   | Harvard Business School<br>Teaching Assistant and Coordinator for Foundations of Strategy (Doctoral course) |

#### **SERVICE**

#### A. Wharton Activities

- Member, Management Department Seminar Committee, 2016-2018
- Member, Doctoral Dissertation Committee of Andrew Boysen, 2016-2018
- Faculty Advisor, Penn Aerospace Club, 2015-2017
- Panel Moderator, Wharton Aerospace Ventures Conference, 2016
- Member, Strategy Area Faculty Recruitment Committee, 2014-2015
- Member, Strategy Area Doctoral Qualifying Exam Committee of Phebo Wibbens, 2015
- Panelist, Undergraduate Business Research Panel, 2015
- Panelist, faculty participant, Wharton-INSEAD Doctoral consortium, 2013, 2014, 2015

## **B.** Academic Community Activities

 Reviewer for Advances in Strategic Management, Industrial and Corporate Change, Management Science, Organization Science, Strategic Management Journal, Strategic Management Society, Strategy Science

# C. Professional Affiliations and Memberships

- Wharton Neuroscience Initiative
- Competitive Strategy Interest Group, Strategic Management Society
- Business Policy and Strategy Division, Managerial and Organizational Cognition Division, Academy of Management