

**JOHN R. KIMBERLY**

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The Wharton School  
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**ACADEMIC TRAINING**

1964 B.A., Yale University - Sociology  
1967 M.S., Cornell University - Organizational Behavior  
1970 Ph.D., Cornell University - Organizational Behavior

**EMPLOYMENT HISTORY**

1968-69 Associate Director, Program on the Management and Organization of Science, Cornell University

1970-75 Assistant Professor, Department of Sociology and Institute of Labor and Industrial Relations, University of Illinois, Urbana-Champaign

1975-76 Visiting Fellow, Centre de Recherche en Gestion, Ecole Polytechnique, Paris

1976-77 Assistant Professor, School of Organization and Management and Institution for Social and Policy Studies, Yale University

1977-82 Associate Professor, School of Organization and Management and Institution for Social and Policy Studies, Yale University

1982-85 Associate Professor, Department of Management and Department of Health Care Management, The Wharton School, University of Pennsylvania

1982- Senior Fellow, The Leonard Davis Institute of Health Economics, The Wharton School, University of Pennsylvania

1985-89 Professor, Department of Management and Department of Health Care Management, The Wharton School, University of Pennsylvania

1986-89 Chair, Department of Management, The Wharton School, University of Pennsylvania

1989- The Henry Bower Professor, Department of Management and Department of Health Care Management, The Wharton School, University of Pennsylvania

1989-91 Visiting Research Professor, Centre de Recherche en Gestion, Ecole Polytechnique, Paris

1990-91 Visiting Professor, Université de Paris-Dauphine and Ecole Supérieure en Sciences Economiques et Sociales, Paris

1996-99;  
2003-07 Visiting Professor and Salmon and Rameau Fellow in Healthcare, INSEAD, Fontainebleau, France

1999-2002 The Novartis Chaired Professor in Healthcare Management and Visiting Professor of Organizational Behavior, INSEAD, Fontainebleau, France

2014-2018 Distinguished Visiting Scholar in Strategy, INSEAD

## PROFESSIONAL ASSOCIATIONS

Academy of Management  
American Association for the Advancement of Science  
American Sociological Association  
Association for Health Services Research  
INFORMS

## SERVICE TO THE PROFESSION

Member, Editorial Board:

Administrative Science Quarterly (1977-1986)  
Academy of Management Journal (1979-1984)  
Journal of Health Politics, Policy and Law (1981-1991)  
Academy of Management Review (1988-1993)  
Medical Care Review (1988-1991)  
British Journal of Management (1990-2006)  
M@n@gement (1996-2006)  
International Journal of Organizational Analysis (2007- 2010)  
American Journal of Medical Quality (2004- )  
Public Health Reviews (2010- )  
Journal de Gestion et d'Economie Médicales (2011- )  
Behavioral Science and Policy (2013- )

Ad Hoc Reviewer:

<u>American Journal of Sociology</u>	<u>Journal of General Internal Medicine</u>
<u>American Sociological Review</u>	<u>Journal of Health and Social Behavior</u>
<u>European Journal of Health Economics</u>	<u>Journal of Healthcare Management</u>
<u>Health Affairs</u>	<u>Journal of Management</u>
<u>Health Care Financing Review</u>	<u>Journal of Management Studies</u>
<u>Health Care Management Review</u>	<u>Journal of Occupational Behavior</u>
<u>Health Policy</u>	<u>Journal of Substance Abuse Treatment</u>
<u>Health Services Research</u>	<u>Medical Care</u>
<u>Hospital &amp; Health Services Administration</u>	<u>Milbank Quarterly</u>
<u>Human Relations</u>	<u>Organization Science</u>
<u>Industrial and Corporate Change</u>	<u>Sloan Management Review</u>
<u>Inquiry</u>	<u>Social Forces</u>
<u>International Journal of Marketing Research</u>	<u>Social Science Quarterly</u>
<u>Journal of Economics and Business</u>	<u>Sociological Quarterly</u>
<u>Journal of Engineering and Technology Management</u>	<u>Transactions on Engineering Management</u>

Reviewer:

Sociology Section, National Science Foundation  
Division of Science Information, National Science Foundation  
Division of Policy Research and Analysis, National Science Foundation  
Division of Applied Research, National Science Foundation  
Decision, Risk and Management Program, National Science Foundation  
National Center for Health Services Research and Development, DHHS

Member:

Advisory Panel on Technology and the Handicapped, Office of Technology Assessment, U.S. Congress, 1980-1982

Health Care Technology Study Section, National Center for Health Services Research and Health Care Technology Assessment, 1985-1989

### **FELLOWSHIPS**

Resident Fellow: Center for Advanced Study, University of Illinois, Urbana-Champaign, 1973-74

Visiting Fellow: U.S.-France Exchange of Scientists Program, National Science Foundation, 1975-76

Research Fellow: Center for Managerial Innovation, Hospital Research and Education Trust, 1978-80

Visiting Fellow: Center for Management Research, Ecole Polytechnique, Paris, 1989-90

Visiting Fellow: Salmon and Rameau Fellow in Healthcare Management, INSEAD 1996-99; 2003-2007

### **CONSULTATION**

Directorate for Science, Technology and Industry and Directorate for Scientific Affairs, Organization for Economic Cooperation and Development, Paris.

Advisory Panel on Medical Technology, Office of Technology Assessment, U.S. Congress.

Institute of Medicine, National Academy of Science.

Council of Canadian Academies

Association of American Medical Colleges, Washington, D.C.

Robert Wood Johnson Foundation.

Organization and strategy consultant to several organizations in the public and private sectors.

## PUBLICATIONS

### BOOKS:

Kimberly, John R., Robert H. Miles and Associates

1980 The Organizational Life Cycle: Issues in the Creation, Transformation, and Decline of Organizations. San Francisco: Jossey-Bass.

Kervasdoué, Jean de, John R. Kimberly and Victor Rodwin

1981 La Santé Rationnée? Paris: Economica.

Kimberly, John R. and Robert E. Quinn, Eds.

1984 New Futures: The Challenge of Managing Corporate Transitions. Homewood, IL: Dow Jones-Irwin.

Kervasdoué, Jean de, John R. Kimberly and Victor Rodwin

1984 The End of an Illusion: The Future of Health Policy in Western Industrialized Nations, Berkeley, CA: University of California Press.

Fetter, Robert B., John D. Thompson and John R. Kimberly

1985 Issues in Health Care Management: Text and Cases. Homewood, IL: Richard D. Irwin.

Kimberly, John R., Gérard de Pouvourville and Associates

1993 The Migration of Managerial Innovation: DRGs and Health Care Administration in Western Europe. San Francisco: Jossey-Bass.

Bouchikhi, Hamid and John R. Kimberly

1994 Entrepreneurs et Gestionnaires: Les Clés du Management Entrepreneurial. Paris: Editions d'Organisation.

Kimberly, John R. and Etienne Minvielle (Eds.)

2000 The Quality Imperative: Measurement and Management of Quality in Healthcare. London: Imperial College Press

Gatignon, Hubert and John R. Kimberly (Eds.)

2004 The INSEAD-Wharton Alliance on Globalizing: Strategies for Building Successful Global Businesses. London: Cambridge University Press.

Bouchikhi, Hamid and John R. Kimberly

2007 The Soul of the Corporation. Upper Saddle River, NJ: Wharton School Publishing

Kimberly, John R., Gérard de Pouvourville and Thomas D'Aunno (Eds.)

2008 The Globalization of Managerial Innovation in Health Care. London: Cambridge University Press

ARTICLES:

Lubow, Bart K., Robert P. Kimberly, William H. Button and John R. Kimberly  
1970 "An empirical approach to work behavior, interaction, and rehabilitation." Human Organization, 28:303-321.

Kimberly, John R.  
1972 "Sheltered workshops in Sweden: An overview." Rehabilitation Record, 13:35-38.

Counte, Michael A. and John R. Kimberly  
1974 "Organizational innovation in a professionally dominated system." Journal of Health and Social Behavior, 15:188-198.

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1975 "Environmental constraints and organizational structure: A comparative analysis of rehabilitation organizations." Administrative Science Quarterly, 20:1-9. Reprinted in J. M. Kraegel, (ed.), Organization-Environment Relationships. Chicago: NRI, 1980.

Kimberly, John R.  
1975 "Classification and organizational analysis: The case of rehabilitation organizations." Western Sociological Review, 6:47-60.

Kimberly, John R. and Warren R. Nielsen  
1975 "Organizational development and change in organizational performance." Administrative Science Quarterly, 20:191-206. Reprinted in W. L. French, C. H. Bell and R. A. Zawacki (eds.), Organization Development: Theory, Research and Practice. Dallas: BPI, 1978. Also reprinted in R. T. Golembiewski (ed.), Approaches to Planned Change. New York: Marcel Dekker, 1979.

Rottman, David B. and John R. Kimberly  
1975 "The social context of jails." Sociology and Social Research, 59:344-361. Reprinted in R. M. Carter, D. Glaser and L. T. Wilkins (eds.), Correctional Institutions. New York: Lippincott, 1977.

Kimberly, John R.  
1976 "Organizational size and the structuralist perspective: A review, critique and proposal." Administrative Science Quarterly, 21:571-597.

Kimberly, John R.  
1976 "Issues in the design of longitudinal organizational research." Sociological Methods and Research, 4:321-347. Reprinted in R. T. Mowday and R. M. Steers, (eds.), Behavioral Research in Organization. Belmont, CA: Goodyear, 1979.

Nielsen, Warren R. and John R. Kimberly  
1976 "Smoothing the way for managerial changes." S.A.M. Advanced Management Journal, 41, Spring: 4-16.

Counte, Michael A. and John R. Kimberly  
1976 "Changes in physician attitudes toward reform in medical education: The results of a field experiment." Social Science and Medicine, 10:547-552.

Nielsen, Warren R. and John R. Kimberly  
1976 "Designing assessment strategies for organizational development." Human Resource Management, 15:32-38.

Kimberly, John R. and Warren R. Nielsen

1977 "Assessing organizational change strategies." In P. C. Nystrom and W. H. Starbuck (eds.), Prescriptive Models of Organizations, TIMS Studies in the Management Sciences Vol. V, Amsterdam, The Netherlands: North Holland Publishing Company, pp. 143-155.

Kimberly, John R.

1978 "Hospital adoption of innovation: The role of integration into external informational environments." Journal of Health and Social Behavior, 19:361-373.

Kimberly, John R. and Michael A. Counte

1978 "Issues in family practice: Medical student and practicing physician perspectives." Medical Care, 16:214-225.

Kimberly, John R.

1979 "Issues in the creation of organizations: Initiation, innovation, and institutionalization." Academy of Management Journal, 22:247-457. Reprinted in R. H. Miles (ed.), Resourcebook in Macro Organizational Behavior. Santa Monica, CA: Goodyear, 1980. Also reprinted in J. R. Kimberly and R. H. Miles, The Organizational Life Cycle. San Francisco: Jossey-Bass, 1980.

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1980 "Data aggregation in organizational research: The temporal dimension." Organization Studies, 1:367-377. Reprinted in Thomas S. Bateman (ed.), Frontier Issues in Organizational Research, New York: Reston Publishing Co., 1984.

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1981 "Les HMOs." L'Hôpital à Paris, 64:301-305.

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1981 "Organizational innovation: The influence of individual, organizational and contextual factors on hospital adoption of technological and administrative innovations." Academy of Management Journal, 24:689-713.

Kervasdoué, Jean de and John R. Kimberly

1981 "Structure, culture et organisation." L'Hôpital à Paris, 64:321-335. Reprinted in Revue Medicale de l'Assurance Maladie, 6:6-16, 1982.

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Harrison, Deborah and John R. Kimberly

1982 "HMOs don't have to fail." Harvard Business Review, 60:115-124. Reprinted in Saving Our Health Care System, Harvard University, 1982.

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1987 "Environment, organization and effectiveness: A biographical approach." Journal of Management Studies, 24:595-622.
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1988 "Hospital boards and the decision to renew the full service management contract." Hospital and Health Services Administration, 33:449-465.
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1990 "Les DRGs et la diffusion de la technologie médicale aux Etats-Unis: Le cas de la RMN." Sciences Sociales et Santé, 8:9-35.
- Kimberly, John R. and Etienne Minvielle  
1991 "L'analyse de la qualité des soins et de l'utilisation des ressources à l'hôpital." Revue Française des Affaires Sociales, 18:79-94.
- Bouchikhi, Hamid and John R. Kimberly  
1991 "La conquête du marché américain: Sun Tzu contre Clausewitz." Gérer et Comprendre, 23: 28-43.
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1993 "Le management ne peut-il donc être français." Revue Française de Gestion. 79: 40-44.
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1995 "The dynamics of organizational development and change." Organization Science, 6:9-19.
- Ward, Andrew, Jeffrey A. Sonnenfeld and John R. Kimberly  
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- Walston, Stephen, John R. Kimberly and Lawton R. Burns  
1996 "Owned vertical integration and health care." Health Care Management Review, 21:83-92.

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Kimberly, John R. and Franz Schmidthaler

1998 "Private enterprise and the future of healthcare in Europe." EIU Healthcare Europe, 4<sup>th</sup> Quarter 1998: 1-12"

Kimberly, John R.

1998 "La disparition de l'hôpital tel que nous le connaissons - Observations supplémentaires à partir de l'expérience américaine." Gestions Hospitalières, 381: 766-769

Bouchikhi, Hamid and John R. Kimberly

1999 "L'entreprise à la carte: un nouveau paradigme de gestion pour le XXIème Siècle." Gestion: Revue Internationale de Gestion, 24: 114-121

Bouchikhi, Hamid and John R. Kimberly

1999 "De la libre entreprise à la libre personne." L'Expansion Management Review, 94: 6-14

Kimberly, John R. and Franz Schmidthaler

1999 "Challenges for university and private-sector partnerships." EIU Healthcare International, 4<sup>th</sup> Quarter 1999: 1-11.

Walston, Stephen, Lawton Burns and John R. Kimberly

2000 "Does reengineering really work? An examination of the context and outcomes of hospital reengineering initiatives." Health Services Research 34 (6): 1363-1388.

Bouchikhi, Hamid and John R. Kimberly

2001 "The death of the tenured professor and the rise of the knowledge entrepreneur." Human Relations 54(1): 77-85.

Walston, Stephen, John R. Kimberly and Lawton Burns

2001 "Institutional and environmental influences on the adoption and extensiveness of managerial innovation in hospitals" Medical Care Research and Review 58 (2):194-228.

Bouchikhi, Hamid and John R. Kimberly

2002 "Built to fail? Escaping the identity trap." Sloan Management Review 44(3): 20-26.

Minvielle, Etienne and John R. Kimberly

2005 "Measuring and managing quality in hospitals: Lessons from a French experiment" In Grant T. Savage, Jon A. Chilingirian and Michael Powell (eds.) International Health Care Management. Advances in Health Care Management, Vol. 5. Oxford: Elsevier Ltd., pp. 247-272.

Kimberly, John R. and A. Thomas McLellan

2006 "The business of addiction treatment: A research agenda." Journal of Substance Abuse Treatment 31: 213-219.



- Corredoira, Rafael and John R. Kimberly  
2006 "Industry evolution through consolidation: Implications for addiction treatment." Journal of Substance Abuse Treatment 31: 255-265.
- Rye, Colleen B. and John R. Kimberly  
2007 "The adoption of innovations by provider organizations in health care." Medical Care Research and Review 64(3): 235-278.
- Kimberly, John R.  
2007 "Shifting boundaries: Doing research and having impact in the world of business education." Journal of Management Inquiry 16: 128-154.
- Kimberly, John R. and Joan M. Cook  
2008 "Organizational measurement and the implementation of innovations in mental health services" Administration and Policy in Mental Health and Mental Health Services Research 35:11-20.
- Martin, Robert and John R. Kimberly  
2008 "Back from the brink: Managerial lessons from the turnaround at the University of Pennsylvania Health System." Organizational Dynamics, 37: 97-111.
- Knott, Anne Marie, Rafael Corredoira and John R. Kimberly  
2008 "Improving consistency and quality of service delivery: Implications for the addiction treatment field." Journal of Substance Abuse Treatment, 35: 95-108.
- Corredoira, Rafael, Jon A. Chilingirian and John R. Kimberly  
2011 "Analyzing performance in addiction treatment: An application of Data Envelopment Analysis to the state of Maryland system." Journal of Substance Abuse Treatment 41(1):1-13.
- Kimberly, John R.  
2011 "Preparing leaders in public health for success in a flatter, more distributed and collaborative world." Public Health Reviews 33(1): 289-299.
- Stirman, Shannon Wiltsey, John R. Kimberly et al  
2012 "The sustainability of new programs and innovations: A review of the empirical literature and recommendations for future research." Implementation Science 7:17 March
- Bouchikhi, Hamid and John R. Kimberly  
2012 "Making mergers work." Sloan Management Review 54(1): 63-70. Winner of the SMR 2014 Richard Beckhard Prize for the best article in the area of Organization Development.
- Kimberly, John R.  
2013 "Globalization and the business of health care." European Journal of International Management 7(2): 159-170. Reprinted in Politiques de Santé: Mélanges en l'honneur de Jean de Kervasdoué Paris, Economica 2015 pp.151-164.
- Minvielle, Etienne, John R. Kimberly et al  
2014 "A framework for managing care customization" Health Policy 117(2): 216-227.
- Kimberly, John R. and Hamid Bouchikhi  
2016 "Disruption on steroids: Sea change in higher education in general and business education in Particular." Journal of Leadership and Organizational Studies, 23(1): 5-12.
- Kimberly, John R. and Imran Cronk  
2017 "Making value a priority: How this paradigm shift is changing the landscape in health care" Annals of the New York Academy of Sciences 1381(1): 162-167

Flitter AS, Lubitz SF, Ziedonis D, Stevens N, Leone FT, Mandell D, Kimberly J, Lopez O, Beidas RS, Schnoll RA

2019 “A Cluster-Randomized Clinical Trial Testing the Effectiveness of the Addressing Tobacco Through Organizational Change Model for Improving the Treatment of Tobacco Use in Community Mental Health Care: Preliminary Study Feasibility and Baseline Findings. Nicotine Tob Res. 2019 Apr 17;21(5):559-567. doi: 10.1093/ntr/nty239. PMID: 30388273; PMCID: PMC6468132.

Lubitz SF, Flitter A, Wileyto EP, Ziedonis D, Stevens N, Leone F, Mandell D, Kimberly J, Beidas R, Schnoll RA.

2020 “History and Correlates of Smoking Cessation Behaviors Among Smokers With Serious Mental Illness. Nicotine Tob Res. 2020 Aug 24;22(9):1492-1499. doi: 10.1093/ntr/ntz229. PMID: 31816049; PMCID: PMC7443595.

Pellecchia M, Beidas RS, Lawson G, Williams NJ, Seidman M, Kimberly JR, Cannuscio CC, Mandell DS.

2020 “Does implementing a new intervention disrupt use of existing evidence-based autism interventions?” Autism. 2020 Oct;24(7):1713-1725. doi: 10.1177/1362361320919248. Epub 2020 May 20. PMID: 32431162; PMCID: PMC7541454.

Siegel SD, Laurenceau JP, Hill N, Bauer AM, Flitter A, Ziedonis D, Stevens N, Quinn MH, Leone F, Beidas R

2021 Kimberly J

“Assessing barriers to providing tobacco use disorder treatment in community mental health settings with a revised version of the Smoking Knowledge, Attitudes and Practices (S-KAP) instrument.” Addictive Behaviors 1; 114: 106735

Williams I, Horlock J, Robert G, Kimberly J, Mannion R

2021 “Is the end in sight? A study of how and why services are decommissioned in the English National Health Service.” Sociology of Health and Illness 43 (2), 441-458.

Lane Fall, M et al

2021 “Handoffs and transitions in critical care-understanding scalability: study protocol for a multi-Center stepped wedge type 2 hybrid effectiveness implementation trial.” Implementation Science 16(1)

Schnoll RA, Leone FT, Quinn MH, Stevens N, Flitter A, Wileyto P, Kimberly J, Beidas R, Hatzell J et al

2023 “A randomized clinical trial testing two implementation strategies to promote the treatment of tobacco dependence in community mental healthcare.” Drug and Alcohol Dependence In Press

## COMMENTS:

Kimberly, John R.

1987 “Commentary on ‘Privatization and bidding in the health care sector’.” Journal of Policy Analysis and Management, 6:671-673.

Kimberly, John R.

1991 “Comment on Alexander.” Journal of Health Administration Education, 9:454-459.

Kimberly, John R.

1992 “Commentary on Hendry.” A. Huff and P. Shirvastava (eds.) Advances in Strategic Management, Vol. 8, Greenwich, CT: JAI Press, pp. 227-231.

Kimberly, John R.

2011 “The relationship between job satisfaction of primary team members and quality of care: A comment on Mohr et. al.” American Journal of Medical Quality, 26:8-9.

**OTHER:**

Kimberly, John R.

1997 “Editorial: Assessing ‘quality’ in health care: Issues in measurement and management.”  
International Journal for Quality in Health Care, 9: 9-12.

Kimberly, John R., Etienne Minvielle and Gérard de Pourville

1997 “Introduction: Les démarches qualité à l’hôpital.” Gestions hospitalières, 369: 611-612.

Bouchikhi, Hamid and John R. Kimberly

2000 “Ne changez pas de stratégie, changez d’identité !” Les Echos, 24-25 March

Kimberly, John R.

2000 “Reflections on organizing in the Twenty-first Century” in J.L.C. Cheng and R.B. Peterson  
(Eds.) Advances in International Comparative Management, Vol. 13, Stamford, CT: JAI Press:  
85-93.

Kimberly, John R., Hamid Bouchikhi and Elizabeth F. Craig

2001 “The Customised Workplace: Copernican revolution or romantic fantasy?” European Business  
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Bouchikhi, Hamid and John R. Kimberly

2001 The Customized Workplace – A Copernican revolution Mastering People Management : The  
Financial Times October 22

Kimberly, John R. and Elizabeth F. Craig

2001 Work as a life experience Mastering People Management : The Financial Times November 5

Craig, Elizabeth F., John R. Kimberly and Hamid Bouchikhi

2003 Can Loyalty Be Leased? Harvard Business Review : Forethought September 24.

Bouchikhi, Hamid, John R. Kimberly and Michel Villette

2009 “Faut-il prendre au sérieux l’âme de l’entreprise?” Le Journal de l’Ecole de Paris, 75, janvier-  
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Ly, Caroline T. and John R. Kimberly

2010 “Reflections on Health Reform in the U.S.: Lofty Ambitions Confront Political Realities.”  
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Bouchikhi, Hamid and John R. Kimberly

2014 “Time to evolve or perish in a changing world.” Financial Times: Soapbox, July 20, 2014

Bouchikhi, Hamid and John R. Kimberly

2015 “Why business schools are running in place.” Financial Times: Soapbox, August 10, 2015

Kimberly, John R. and Etienne Minvielle

2017 “Can health care be ‘Built to order’? Making the shift toward customized care” NEJM  
Catalyst, July

**CHAPTERS IN BOOKS:**

Gordon, Gerald, Edward V. Morse, John R. Kimberly et al.

1974 “Organizational structure, environment diversity, and hospital adoption of medical innovations.”  
In A. D. Kaluzny, J. F. Gentry and R. M. Veney (eds.). Innovations in Health Care Organizations,  
Chapel Hill, NC: Studies in Health Administration.

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1975 "Attributes of innovations in medical technology and the diffusion process: Research guidelines and policy implications." In G. Gordon and L. Fisher (eds.), Diffusion of Innovations in Medicine, Cambridge, MA: Ballinger, pp. 79-114.
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1975 "Some considerations in the design of effective research programs on the diffusion of medical technology." In W. J. Abernathy, A. Sheldon and C. K. Prahalad (eds.), The Management of Health Care, Cambridge, MA: Ballinger, pp. 29-61.
- Kimberly, John R. and Michael Evanisko  
1979 "Organizational technology, structure and size: A developmental perspective." In S. Kerr (ed.), Organizational Behavior, Columbus, OH: Grid, pp. 263-287.
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1981 "Appraising organizational design theories." In Andrew H. van de Ven and William Joyce (eds.), Perspectives on Organization Design and Behavior, New York: Wiley Interscience, pp. 419-425.
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1987 "Organizations: A biographical perspective." In Jay W. Lorsch (ed.), Handbook of Organizational Behavior. Englewood Cliffs, NJ: Prentice-Hall, pp. 223-237.
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1995 "The adaptation of firm strategies and capabilities in evolving markets" in Bruce Kogut and Edward Bowman (eds.) Redesigning the Firm. New York: Oxford University Press, pp. 218-240.
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- Kimberly, John R. and Etienne Minvielle  
2003 "Quality as an Organizational Problem". In S.S. Mick and M. Wyttenbach (eds.) Advances in Health Care Organization Theory. San Francisco: Jossey-Bass, pp. 205-232.
- Burns, Lawton R. and John R. Kimberly  
2004 "Conclusion" in L.R. Burns The Health Care Value Chain, San Francisco, Jossey-Bass, pp. 419-429.
- Burns, Lawton R., Thomas D'Aunno and John R. Kimberly  
2004 "Globalization and Its Many Faces: The Case of the Health Care Sector." In Hubert Gatignon and John R. Kimberly (eds.) The INSEAD-Wharton Alliance on Globalizing: Strategies for Building Successful Global Businesses. London: Cambridge University Press, pp. 395-421.

Leatt, Peggy, John R. Kimberly and Ross Baker

2004 "Organization Design." In Arnold D. Kaluzny and Stephen M. Shortell (eds.), Essentials of Health Care Management (5<sup>th</sup> Ed.), Albany, NY: Delmar Publishers.

Kimberly, John R.

2005 "The Impact of New Technologies on the Treatment of Patients" In Isabel Mota (ed.), Gulbenkian Forum de Saude. Lisbon: Fundacao Calouste Gulbenkian, pp. 67-80.

Kimberly, John R.

2008 "Mondialisation et marchés de santé : paradoxes, opportunités et défis » In Jean-Noel Bail (ed.), Santé et Mondialisation: Quels impacts pour la France? Paris, John Libbey Eurotext, pp.23-28.

Kimberly, John R. and Colleen B. Rye

2009 "The Morphology of Innovation" In Rabi S. Bhagat and Richard M. Steers (Eds.) Handbook of Culture, Organization and Work, Cambridge University Press, pp. 197-218.

Chilingerian, Jon A., McAuliffe, E. and John R. Kimberly

2010 "Globalization in Health: The World is Flattening" in Stephen M. Shortell and Arnold D. Kaluzny, (Eds.) Health Care Management: Organization, Design and Behavior, Albany, N.Y.: Delmar Publishers.

Chilingerian, Jon A., John R. Kimberly, and Eilish McAuliffe

2019 "The Globalization of Health Care Delivery Systems" in Lawton R. Burns, Elizabeth H. Bradley and Bryan J. Weiner (Eds.) Shortell and Kaluzny's Health Care Management: Organization, Design and Behavior 7<sup>th</sup> Edition, Cengage Learning

#### **MONOGRAPHS, BULLETINS AND TECHNICAL REPORTS:**

Kimberly, John R.

1968 Professional staffing in sheltered workshops. Region II. Rehabilitation Research Institute Report Series, No. 2, Ithaca, NY: Cornell University.

Kimberly, John R.

1968 The financial structure of sheltered workshops. Region II. Rehabilitation Research Institute Report Series, No. 3, Ithaca, NY: Cornell University.

Button, William H., John R. Kimberly, Bart K. Lubow and Robert P. Kimberly

1969 A conceptual framework for the analysis of work behavior in sheltered workshops. Region II. Rehabilitation Research Institute Report Series, No. 1, Ithaca, NY: Cornell University.

Lubow, Bart K., William H. Button, John R. Kimberly and Robert P. Kimberly

1969 Client behavior in sheltered workshops: Two case studies. Region II. Rehabilitation Research Institute Report Series, No. 2, Ithaca, NY: Cornell University.

Kimberly, John R.

1973 Innovation and change in medical education: An analysis of the first year of operation of a new school of basic medical sciences. Columbus, OH: Educational Research Information Clearinghouse.

Kimberly, John R. and David B. Rottman

1973 County jails: A comparative analysis of local contexts, inmate populations and organizational characteristics. Urbana, IL: Center for Advanced Computation Document No. 87.

Kimberly, John R. and David B. Rottman

1975 Antecedents and consequences of inmate population characteristics in Illinois county jails. Urbana, IL: Center for Advanced Computation Document No. 184.

Kimberly, John R.

1978 Hospital adoption of innovations in medical and managerial technology: Individual, organizational and contextual/environmental effects. Final technical report, National Science Foundation, Division of Policy Research and Analysis, New Haven, CT: Yale University.

Kimberly, John R., Joanne H. Levy, Patricia Patrizi, and Edward J. Zajac

1986 Hospital contract management: Structure, process and outcomes. Final technical report. Philadelphia, PA: The Leonard Davis Institute of Health Economics.

#### **PUBLISHED CONFERENCE PROCEEDINGS:**

Kimberly, John R.

1972 "Research on technological innovation in medicine." Proceedings: National Institutes of Health Conference on the Diffusion of Medical Innovations. Ithaca, NY: Cornell University.

Kimberly, John R., Michael A. Counte and Richard O. Dickinson

1972 "Design for process research on change in medical education." Proceedings: Eleventh Annual Conference on Research in Medical Education. Miami, FL: Florida Association of American Medical Colleges, pp. 26-31.

Kimberly, John R. and Warren R. Nielsen

1973 "The impact of organization development on organizational productivity: An empirical analysis." Proceedings: Midwest Academy of Management.

Counte, Michael A. and John R. Kimberly

1973 "Initial receptivity of practicing physicians to voluntary participation in a new program of medical education." Proceedings: Twelfth Annual Conference on Research in Medical Education. Washington, DC: Association of American Medical Colleges, pp. 89-94.

Kimberly, John R.

1974 "Organizational design for innovative research." In E. Shlifer (ed.), Proceedings: The Institute of Management Sciences 11th International Meeting. Vol. 1. Tel Aviv: Jerusalem Academic Press, pp. 708-713.

Nielsen, Warren R. and John R. Kimberly

1974 "The impact of organization development on the quality of organizational output." In T. B. Green and D. F. Ray (eds.), Academy of Management Proceedings, Boston, MA, pp. 527-534.

Kimberly, John R.

1977 "The socio-political context of organizational assessment." Proceedings: Midwest Academy of Management. Milwaukee, WI: Midwest Academy of Management.

Kimberly, John R.

1977 "A strategy for organizational diagnosis." Presented at the ASID National Conference, O. D. Day, and published in John Thompson, Jr. (ed.), Organizational Development: Research, Theory and Practice. ASID Organization Development Division Selected Paper Series, 1980, pp. 28-39.

Kimberly, John R.

1986 "Changing physician behavior: In search of the little blue button." Reforming Physician Payment: Report of a Conference. Institute of Medicine, Washington, DC: National Academy Press, pp. 30-43.

**CURRENT WORKING PAPERS:**

Bouchikhi, Hamid and John R. Kimberly  
2023 "Transgressive Leadership and the Common Good"

Kimberly, John and Hamid Bouchikhi  
2023 "The University in a World of Academic Free Agents: Bundling, Branding and Broadcasting"

**SELECTED BOOK REVIEWS:**

- 1977 Organizational Behavior: Theory, Research and Application. By Orlando Behling and Chester Schriesheim. Boston: Allyn and Bacon, 1976 and Structure and Process of Organizations: A Systems Approach. By Arlyn J. Melcher. Englewood Cliffs, NJ: Prentice-Hall, 1976. Industrial and Labor Relations Review, 30, pp. 414-416.
- 1978 Organizational Strategy, Structure and Process. By R.E. Miles and C.C. Snow. New York: McGraw-Hill. Administrative Science Quarterly, 23(4), pp. 652-654.
- 1978 Organization Design: Theoretical Perspectives and Empirical Findings. Edited by E.H. Burack and A.R. Neghandi. Kent, OH: Comparative Administration Research Institute. American Journal of Sociology, 85(6), pp. 1471-1472.
- 1980 Tinkering with the System. By R.K. Yin, K.A. Heald and M.E. Vogel. Lexington, MA: Heath. Policy Sciences, 12.
- 1981 Frontiers in Organizations and Management. Edited by W.M. Evan. New York: Praeger. Contemporary Psychology, 26(5), p. 358.
- 1982 Patterns of Technological Innovation. By D. Sahal. Reading, MA: Addison-Wesley. American Journal of Sociology, pp. 741-743.
- 1986 Limits to Bureaucratic Growth. By M. Meyer, W. Stevenson and S. Webster. Berlin: Walter de Gruyter. Administrative Science Quarterly, 31(3), pp. 496-498.
- 1986 The Machine at the Bedside: Strategies for Using Technology in Patient Care. Edited by S.J. Reiser and M. Anbar. Cambridge: Cambridge University Press. Journal of Health Administration Education, 4(4), pp. 727-728.
- 1986 Research in Organizational Behavior, Volume 7. Edited by L.L. Cummings and B.M. Staw. Greenwich, CT: JAI Press. Industrial and Labor Relations Review, 40(1), pp. 147-148.
- 1987 An Introduction to the U.S. Health Care System. By M.I. Roemer. Journal of the American Medical Association, 257(6), p. 848.
- 1988 Implementing Routine and Radical Innovations. By Walter R. Nord and Sharon Tucker. Lexington, MA: Lexington Books. Administrative Science Quarterly, 33(2), pp. 314-316.
- 1989 The Diffusion of Medical Innovations: An Applied Network Analysis. By Mary L. Fennell and Richard B. Warnecke. New York: Plenum Press. Science, Vol. 243, pp. 1740-1741.
- 1997 Longitudinal Field Research Methods. Edited by George P. Huber and Andrew H. Van de Ven. Thousand Oaks, CA. Administrative Science Quarterly, 42(4), pp. 836-838.



- 1997 Remaking Health Care in America. By Stephen Shortell et al. San Francisco: Jossey-Bass Inc. Inquiry, 33(4), pp. 392-393.
- 2000 When Sparks Fly, Igniting Creativity in Groups. By Dorothy Leonard and Walter Swap. Harvard Business School Press, 1999. Manageris, No. 80b, March 2000, pp. 11-18.
- 2004 Who Really Matters: The Core Group. By Art Kleiner. London: Nicholas Brealey Publishing, 2003. Manageris, No. 124, March 2004.

### **RECENT PROFESSIONAL ACTIVITIES**

#### Presentations of Current Research:

University of Chicago, Columbia University, University of Michigan, University of Pennsylvania, SUNY at Stony Brook, Tulane University, Boston University, University of Alberta, University of Maryland, Cornell University, Harvard University, SUNY at Albany, University of Minnesota, Georgia Tech, Yale University, McGill University, Northwestern University, Stanford University, University of Memphis, Ecole Polytechnique, Maison des Sciences de l'Homme, University of St. Gallen, Stockholm School of Economics, Uppsala University, Linkoping University, INSEAD, Copenhagen Business School, University of Geneva, ESSEC, University of Warwick, Laval University, AUDENCIA, University of Montreal, Norwegian School of Management.

#### Formal Presentations at Professional Meetings:

American Sociological Association  
American Psychological Association  
Academy of Management  
American Society for Training and Development  
ORSA/TIMS  
Association for Consumer Research  
American Public Health Association  
AHSR  
Strategic Management Society

#### Co-Organizer:

“Health and Illness in Western Industrialized Societies in 1995,” Megeve, France, January 1979. Widely covered by the French press, this working seminar brought together a number of leading scholars and policymakers from eight countries to reflect on future scenarios for policy and research on health.

Wharton-TRI Conference on the Business of Addiction Treatment: Industry Consolidation and Its Implications. Philadelphia, November 16-18, 2005.

Wharton-UPHS Conference on Implementation Science  
Philadelphia, April 26, 2013

#### Organizer:

“Healthcare 2020: The Promise of Innovation”, INSEAD, Fontainebleau, France, April 1999. A major conference on healthcare and the future bringing together the principal stakeholders for a day of intense discussion and debate.

“Healthcare 2020: The Promise of Science-Based Innovation”, INSEAD, Fontainebleau, France, June 2001. The second in a series of bi-annual conferences on healthcare and the future

Invited Speaker, 1990-present:

Speaker, ISC International Management Symposium, St. Gallen, May 1990.

Speaker, ESSEC Colloquia on Strategy, Paris, June 1991.

Speaker, Colloquium on Health Policy Reform, Quebec, October 1991.

Principal Speaker, The Hospital of Tomorrow, University of Montreal, October 1996.

Principal Speaker, The Future of the Hospital, GRAPH, Les Arcs, March 1998.

Speaker, The Economist 5<sup>th</sup> Annual Pharmaceuticals Conference, London, November 1998.

Keynote Speaker, Are Hospitals the Next Dinosaurs?, LBK, Hamburg, September 1999.

Keynote Speaker, Efficiency, Re-Engineering and the Hospital of the Future, Lisbon Forum of Health Administration, December 1999

Speaker, Hospitals and Healthcare Systems in 2020, Barcelona, February 2000

Principal Speaker, Quel Avenir pour les Systèmes de Santé ?, 10<sup>èmes</sup> Journées Nationales de Formation, Evian, March 2000

Speaker, Les expériences étrangères, quelle leçon peut-on en tirer ? (La Politique Hospitalière, les grands chantiers de l'an 2000, Mode de Financement Quelles Perspectives ?), Sciences-Po, May 2000

Keynote Speaker, Innovation and the Hospital of the Future. Symposium « Organisational Challenges for Hospitals in the New Millenium », University of Leuven, January 2001

Principal Speaker, E-Health and the Hospital of the Future, GRAPH, Les Arcs, March 2001

Keynote Speaker, E-Pharma Exchange, London, July 2001

Keynote Speaker, The E-Health Forum, Zurich, October 2001

Keynote Speaker, Oracle Healthcare Executive Forum, Florence, September 2002

Keynote Speaker, Global Medical Forum II, Zurich, March 2003

Keynote Speaker, Clinical Governance, School of Management Luis Guido Carli, Rome, April 2004

Keynote Speaker, Gulbenkian Foundation Health Forum, Lisbon, May 2004

Keynote Speaker, Global Medical Forum IV, Zurich, April 2005

Keynote Speaker, PCS XX, Singapore, October 2006

Keynote Speaker, The Hospital of the Future, Nice, February 2007

Keynote Speaker, Health Reform XX, Prague, April 2007

Keynote Speaker, 2008 Munich Re America Healthcare Symposium, Phoenix, April 2008

Keynote Speaker, 9<sup>ième</sup> Journée d'Economie de la Santé, Paris, June 2008

Speaker, Nobel Symposium on Economics and Organization, Saltsjobaden, Sweden, August 2008

Keynote Speaker, La Rentrée Solonelle de l'Université Catholique de Lille, September 2008

Keynote Speaker, ASPHER Deans' and Directors' Retreat, Rennes, May 2010

Invited Speaker, Uppsala Lectures in Business, October, 2010

### **CURRENT RESEARCH**

“Managing in the Age of Identity” with Hamid Bouchikhi.

“The Changing Landscape of Business Education and Research” with Hamid Bouchikhi

“The Business of Addiction Treatment” with A. Thomas McLellan

“Handoffs and Transitions in Critical Care” with Meghan Lane Fall et al

### **SELECTED RESEARCH GRANTS**

“Hospital Adoption of Innovation,” National Science Foundation, 1980-81, John R. Kimberly, Principal Investigator, \$50,000.

“Creation, Growth and Performance of Educational Service Centers in the U.S.,” National Institute of Education, 1981-83, John R. Kimberly and Janet A. Weiss, Co-Principal Investigators, \$280,000.

“Hospital Contract Management: Structure, Process and Outcomes,” HCA Foundation, 1984-86, John R. Kimberly, Principal Investigator, \$142,000.

“The Diffusion of Magnetic Resonance Imaging Technology in the U.S.,” National Center for Health Services Research and Development and Technology Assessment, 1986-89, John R. Kimberly, Mark V. Pauly and J. Sanford Schwartz, Co-Principal Investigators, \$435,000.

“The Role of Hospices in Providing Services to Persons with AIDS.” Kaiser Foundation 1994-96, John R. Kimberly, Principal Investigator, and Mark V. Pauly, Co-Principal Investigator, \$360,000.

### **TEACHING INTERESTS**

Managing Organizational Systems  
Organization and Managerial Innovation  
Organizational Theory  
Organizational Design  
Research Methods  
Implementing and Sustaining Innovation  
Strategy, Structure and Performance in Health Care Organizations  
Social Innovation and Social Enterprise

**TEACHING CASES DEVELOPED: HEALTH CARE MANAGEMENT**

The Appalachian Regional Hospital System. Problems in the management of a non-profit, multi-institutional system in a rural area.

The Humana-Medicorp Merger. Issues in control and design as one for-profit, multi-institutional system absorbs another.

North Central Connecticut HMO. Managing the creation of an alternative delivery system.

Hospice of Assissi. Conflict and control in a new organization delivering alternative services for the terminally ill.

National Medical Enterprises. The evolution of strategy and organizational structure in a diversified, investor-owned health care corporation.

Harris Methodist Health System. Competitive response in a non-profit, religious-affiliated, multi-institutional health care system.